

The Honorable John C. Coughenour

UNITED STATES DISTRICT COURT
WESTERN DISTRICT OF WASHINGTON
AT SEATTLE

NORTHWEST GROCERY
ASSOCIATION, an Oregon non-profit
organization, the WASHINGTON FOOD
INDUSTRY ASSOCIATION, a
Washington non-profit corporation,

Plaintiffs,

v.

CITY OF SEATTLE, a charter
municipality,

Defendant.

No. 2:21-cv-00142-JCC

REPLY IN SUPPORT OF PLAINTIFFS'
MOTION FOR PRELIMINARY
INJUNCTION

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I. INTRODUCTION

Essential workers, as a class, have worked harder than most this year. But the City’s attempt to mandate a reward for these workers is both unfair and contrary to law. The City’s unprecedented “hazard pay” ordinance (the “Ordinance”) compels select private grocers to increase compensation by \$4 per hour—regardless of the starting base pay. The Ordinance will do nothing to fight the “critical public health threat” it claims to address. It was enacted because the Council thought—wrongly—that grocers could afford it and that these specific workers received it in the first phase of the pandemic. The Ordinance does nothing to protect workers. In fact, two Seattle stores have decided to close as a result of the Ordinance, displacing 110 workers.

The City mischaracterizes it as a “minimum labor standard,” hoping this court will analyze the Ordinance as a minimum wage law. If this is a minimum wage law, the term has lost all meaning. This is a mandatory reset of all existing salaries, many of which were the product of collective bargaining, and set by contract. Because it unlawfully interferes with collective bargaining, the Ordinance is preempted by the NLRA. The Ordinance also plainly interferes with the Grocers’ contracts, while permitting other businesses to set wages without government interference. For this reason, the ordinance violates the Equal Protection clause as well.

II. LEGAL STANDARD

The Grocers set forth the applicable legal standard in its moving papers. The City’s argument that the Grocers must meet a higher standard for “imminent harm” is wrong. (Defendant’s Opposition to Motion for Preliminary Injunction (“Opp.”) 7.) *City of Los Angeles v. Lyons*, 461 U.S. 95 (1983) holds that restraint is appropriate when injunctions are sought against “state officers engaged in the administration of the State’s criminal laws...[.]” *Id.* at 96 (emphasis added). There is no such concern here. *Lewis v. Casey*, 518 U.S. 343 (1996) is similarly irrelevant. (Opp. at 7.) It addressed whether direct judicial oversight of State prisoners’ access to courts. *Lewis*, 518 U.S. at 392.

III. ARGUMENT

A. The City's Opposition Fails to Establish that the Ordinance will Escape NLRA Preemption.

The City's Ordinance is preempted as an impermissible attempt to dictate the mechanics and outcome of collective bargaining. In *Lodge 76, International Ass'n of Machinists & Aerospace Workers v. Wisconsin Employment Relations Commission*, 427 U.S. 132 (1976) ("*Machinists*"), the Supreme Court recognized that the NLRA requires certain conduct to remain "unregulated because [it must be] left 'to be controlled by the free play of economic forces.'" *Id.* at 40 (citation omitted). The Court held that state and local laws are therefore preempted where they "attempt[] to influence the substantive terms of the collective-bargaining agreements." *Id.* at 153. In its opposition, the City wrongly contends that *Machinists* preemption does not apply to the Ordinance, because any "[s]ubstantive state labor standards, applicable to union and non-union employees, form the backdrop for bargaining, and are therefore not preempted by the NLRA." (Opp. 12.) But that is not the law. While minimum labor standards that provide a mere backdrop for collective bargaining are consistent with the NLRA, state and local labor laws that effectively dictate the outcome of the collective bargaining process are preempted. *See Am. Hotel & Lodging Ass'n v. City of Los Angeles*, 834 F.3d 958, 964-65 (9th Cir. 2016) ("*AHLA*")

Here, the City's Ordinance ties the Grocers' hands and constrains bargaining on all compensation terms. Despite the City's efforts to recast the Ordinance as a "minimum wage," it does not set the stage for bargaining. It displaces it entirely. Unlike a true minimum wage, the Ordinance does not establish a floor for the lowest paid workers; rather, it is a mandatory fixed-wage *supplement* that applies equally to the lowest and highest-paid workers. It requires a \$4/hour increase applied to all wage grades while—*by its clear terms*—outlawing any modification that could reduce the employee's compensation. Ordinance Section 100.025. The Ordinance is precisely the "extreme case [where its] substantive requirements [are] so restrictive as to virtually dictate the results of the collective bargaining and self-organizing process," and thus *Machinists* preemption applies. *Am. Hotel & Lodging Ass'n v. City of Los Angeles*, 119 F. Supp. 3d 1177,

1 1187 (C.D. Cal. 2015), *aff'd*, *AHLA*, 834 F.3d 958 (quoting *Chamber of Com. Of U.S. v.*
 2 *Bragdon*, 64 F.3d 497, 501 (9th Cir. 1995) (“*Bragdon*”).¹

3 Critically, the Ordinance effectively prohibits any collective bargaining by the Grocers to
 4 mitigate resulting increased labor costs. First, Section 100.010 defines “Compensation” broadly
 5 to include “salaries, wages, tips, service charge distributions, overtime, commissions, piece rate,
 6 bonuses, rest breaks, promised or legislatively required pay or paid leave, and reimbursement for
 7 employer expenses.” In other words, “Compensation” includes the full landscape of terms that are
 8 the subject of collective bargaining. The Ordinance then sets forth an absolute prohibition on
 9 employers, “as a result of this ordinance going into effect, tak[ing] steps to reduce employee
 10 compensation so as to prevent, in whole or in part, employees from receiving hazard pay at a rate
 11 of four dollars per hour.” Ordinance Section 100.015.A.1. By its clear terms, the Ordinance
 12 forecloses Grocers and unions from collectively bargaining bonus structures, commission rates,
 13 overtime, paid leave, or any other Compensation term that could help to mitigate the immediate
 14 and drastic fiscal impact of the Ordinance. Despite the City’s assertion to the contrary, the
 15 Ordinance, does, in fact outlaw any modification that could reduce employee compensation in
 16 any way, thereby taking every one of those terms off the negotiating table. Such a law can hardly
 17 provide a “‘backdrop’ for negotiations” because it prohibits any negotiations on the subject at all.
 18 *AHLA*, 834 F.3d at 963 (citation omitted).

19 The City offers no examples of ways in which Grocers could collectively bargain to
 20 mitigate costs in response to the Ordinance—because there are none. Instead, the City suggests
 21

22 ¹ The Opposition dedicates significant discussion to the purpose of minimum wage laws and to
 23 proving it has the police power to establish minimum labor standards. However, Plaintiffs do not
 24 dispute that the City may exercise police powers to enact minimum labor laws. Nor do Plaintiffs
 25 “misunderstand[]” the purpose of those laws, as the City contends; of course minimum wage laws
 26 are designed to further health and safety (which also has the effect of lessening the burden on
 27 public services). (Opp. 10.) Rather, Plaintiffs dispute that the Ordinance constitutes a “minimum
 28 wage” at all. *See Bragdon*, 64 F.3d at 503 (“[U]sual exercise of police power...normally seeks to
 assure that a minimum wage is paid to all employees within the county to unduly impos[e] on
 public services.”). And Plaintiffs, in accordance with precedent, assert that when enacting such
 ordinances, the City may not exercise that power in a way that impinges upon the operation of the
 NLRA. *Id.* The question is not whether the City exercised its otherwise permissible police power
 in passing the Ordinance, but rather whether in exercising that power, it passed a law so
 restrictive that the effect was to influence substantive terms of collective-bargaining agreements.

1 that the employers could respond by reorganizing operations or by changing their business model.
 2 (Opp. 10.) The City misses the point. Whether or not an employer can restructure its business
 3 independent of collective bargaining is irrelevant to the NLRA preemption analysis. Where the
 4 Grocers are precluded from utilizing *any* component of compensation as a trade-off or
 5 bargaining-chip, the Ordinance strips employers of a fundamental bargaining tool, impedes on the
 6 bargaining process, and unlawfully dictates substantive outcomes of collective bargaining
 7 between the Grocers and their employees. Under *Machinists* preemption, the NLRA prohibits
 8 state and local governments from restricting such “weapon[s] of self-help” in order to allow
 9 tactical bargaining decisions “to be controlled by the free play of economic forces.” *Machinists*,
 10 427 U.S. at 140, 146. Accordingly, the Ordinance is preempted.²

11 It is also irrelevant that PCC Community Markets (“PCC”) and Trader Joe’s happened to
 12 offer hazard pay prior to the Ordinance, or bargained with their Unions after its enactment. See
 13 (Opp. 11.) PCC and Trader Joe’s—like all other Grocers covered by the Ordinance—lost all
 14 ability to collectively bargain for something different for their workers in Seattle. The purported
 15 “offsets” touted by the City for voluntarily provided hazard pay are illusory; for those employers
 16 who had already offered workers hazard pay, the Ordinance supplants it with a mandated \$4
 17 supplement. *Id.*; Ordinance Section 100.025.A.1-2.

18 The City points to PCC, which bargained with its union to offer curbside pickup, safety
 19 provisions, quarantine pay and time off for employees who are diagnosed with Covid-19, as an
 20 example of bargaining that can occur against the backdrop of the Ordinance. (Opp. 14.) The
 21 City’s analogy to PCC’s efforts is critically flawed. First, each of these terms incurs *additional*
 22 costs to the employer, and do not reflect collective bargaining to mitigate the fiscal impact of the
 23 Ordinance. Second, once the Ordinance became effective, PCC was restricted from offering
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 25

26 ² (See Opp., Attachment A at 6-8 (observing, if the ordinance at issue restricted employers from
 27 reducing compensation in any way to account for the mandatory hazard pay, it would “affect[] the
 28 bargaining process in a much more invasive and detailed fashion than the isolated statutory
 provisions of general application” that have withstood preemption challenges).

1 generous quarantine or sick pay *in exchange* for less hazard pay. Any employer already bound by
 2 a collective bargaining agreement has no such flexibility with wages and compensation packages.

3 The Ordinance not only establishes a mandatory wage supplement, it also cements every
 4 term of an employer's existing bargained-for compensation package as the floor below which the
 5 employer cannot go. Because the City's Ordinance directs the outcome for this entire category of
 6 collective-bargaining terms, it is preempted. The Supreme Court "has clearly held that state
 7 legislation, which interferes with the economic forces that labor or management can employ in
 8 reaching agreements, is preempted by the NLRA because of its interference with the bargaining
 9 process. *Associated Builders & Contractors of Cal. Cooperation Comm., Inc. v. Becerra*, 231
 10 F.Supp.3d 810, 820 (S.D. Cal. 2017) (quoting *Bragdon*, 64 F.3d at 501).

11 Each of the substantive labor standards that have found not to be preempted by the NLRA,
 12 are distinguishable. In *AHLA*, relied on by the City as a purported analog (Opp. 12), at issue were
 13 a series of hotel wage laws, including a preliminary wage ordinance that established a "minimum
 14 wage (a total cash minimum wage of \$12.28 per hour as of 2014)," and an expanded \$15.37
 15 minimum wage for hotels with 150 or more rooms. 834 F.3d at 961. Significantly, both minimum
 16 wage ordinances included opt-out provisions for hotels covered by collective bargaining
 17 agreements and hardship waivers for employers to avoid layoffs or closures. *Id.* at 961-62.
 18 Because the ordinances were not "so restrictive as to virtually dictate the results of the contract"
 19 and merely provided a "backdrop" for the parties' negotiations, the Ninth Circuit held they were
 20 not preempted. *Id.* at 964-65 & n.5; *see also Fort Halifax Packing Co. v. Coyne*, 482 U.S. 1, 22
 21 (1987) (upholding a law that was only imposed in the absence of a collective-bargaining
 22 agreement); *Nat'l Broadcasting Co. v. Bradshaw*, 70 F.3d 69, 69 (9th Cir. 1995) (upholding a law
 23 that provided an express carve-out for workplaces "covered by the terms of a collective
 24 bargaining agreement").

25 The City attempts to discard the most analogous authority—the Ninth Circuit's decision in
 26 *Bragdon*—by limiting it to one precise fact of that case. Specifically, the City suggests that
 27 *Bragdon* is not controlling because the ordinance there set prevailing wages by averaging
 28 collectively-bargained wages from third parties, whereas the City's Ordinance does not peg

1 wages to a third-party agreement. (Opp. 12-13.) However, *Bragdon* is not so narrow. The City’s
 2 attempt to limit it fails.

3 In *Bragdon*, like here, a wage ordinance was narrowly targeted at particular workers in a
 4 particular industry: “certain types of private industrial construction projects” in Contra Costa
 5 County “costing over \$500,000.” 64 F.3d at 498. The ordinance’s strict terms were particularly
 6 intrusive because they “affect[ed] not only the total of the wages and benefits to be paid, but also
 7 the division of the total package that is paid in hourly wages directly to the worker and the
 8 amount paid by the employer in health, pension, and welfare benefits for the worker,” thus
 9 “plac[ing] considerable pressure on the contractor and its employees to revise the labor
 10 agreement.” *Id.* at 502. Like the Ordinance at issue here, the ordinance there restricted an
 11 employer’s ability to negotiate compensation packages; “if the employer and the workers [had]
 12 agreed to a total wage and benefit package that [was] equivalent to the total of the prevailing
 13 wage, but allocate[d] more to benefits and less to direct wages, this would not comply with the
 14 Ordinance.” *Id.* Those features distinguished the ordinance from “the isolated statutory provisions
 15 of general application approved in” other NLRA preemption cases. *Id.* at 502-503. Because the
 16 ordinance “virtually dictate[d] the results of” collective bargaining, the Court held it preempted.
 17 *Id.* at 501. For the same reason, the City’s Ordinance here likewise is preempted.

18 Although not controlling, the City also attempts to mute any persuasive effect of the
 19 *California Grocers Association* (“CGA”) Order by dismissing its reasoning as inconsistent with
 20 precedent. Specifically, the Court in CGA suggested that *Machinist* preemption might apply to
 21 hazard pay ordinances that prohibit bargaining on any compensation term (Opp., Attachment A at
 22 8); the City claims that preemption in the hazard pay cases would permit unions and employers to
 23 exempt themselves from labor standards they disfavored, and would improperly preference an
 24 employer’s contracts over the public interest (Opp. 15). However, the City misunderstands the
 25 CGA Order, which in no way suggests that unions and employers can shield themselves from true
 26 minimum wage laws. To the contrary, the Court acknowledged the power of governments to pass
 27 minimum labor standards that do not run afoul of the NLRA. (Opp., Attachment A at 6.)
 28

1 The CGA Order suggests that the power of state and local governments to regulate labor
 2 standards is not unfettered. This is consistent with a fundamental concern expressed by the Court
 3 in *Bragdon*, that “precedent allowing this interference with the free-play of economic forces
 4 could...redirect efforts of employees not to bargain with employers, but instead, to seek minimum
 5 wage and benefit packages with political bodies,” which would in turn prompt “defensive action
 6 by employers to seek caps on wages...justified as an exercise of police power on community
 7 welfare grounds.” 64 F.3d at 504. The *Bragdon* Court was concerned that local and state
 8 governments will “substitutes the free-play of political forces for the free-play of economic forces
 9 that was intended by the NLRA.” *Id.* And these same fundamental concerns are implicated by the
 10 Ordinance here.

11 The Ordinance is not an ordinary minimum labor standard. It is a mandated wage
 12 supplement and an absolute restriction on compensation negotiation, preempted by the NLRA.,
 13 Plaintiffs are likely to prevail on the merits.

14 **B. The City Cannot Justify the Ordinance’s Disparate Treatment of Grocers and the**
 15 **Substantial Impairment of their Existing Contracts**

16 The Grocers are also likely to demonstrate the Ordinance is unconstitutional. The City’s
 17 opposition devotes most of its attention to the contention that the Ordinance’s need only satisfy
 18 rational basis review. The City is wrong. But even if the City were right, its opposition reveals a
 19 still more fundamental flaw: the lack of any rationale that might support the disparate treatment
 20 set forth in the Ordinance. While the City repeats the health and economic purposes asserted in
 21 the Ordinance itself, the City’s opposition cannot explain how the Ordinance advances those
 22 goals. The Ordinance thus cannot survive any level of constitutional scrutiny.

23 The City asserts that the wage ordinance is a legitimate exercise of its police power to
 24 regulate working conditions, and continues to assert that the Ordinance somehow protects the
 25 public against disease. The Ordinance does not regulate working conditions, which could
 26 theoretically help mitigate COVID-19. Instead, the Ordinance regulates wages in an
 27 unprecedented manner. *Every single case* cited by the City that supports the notion that the City
 28 can “regulate wages” was decided in the context of a minimum or living wage—a baseline wage

1 that must be paid to all workers to support a basic level of subsistence. *See RUI One Corp. v. City*
 2 *of Berkeley*, 371 F.3d 1137, 1154 (9th Cir. 2004). There is no basis for the City’s claim that the
 3 wage supplement is a legitimate exercise of its police power.

4 The City’s opposition is similarly devoid of any basis for the suggestion that the
 5 Ordinance should be analyzed under the *Jacobson v. Massachusetts* framework, which held that a
 6 mandatory smallpox vaccination law need not yield to individual religious liberty. 197 U.S. 11,
 7 39 (1905). The framework might be appropriate if the Ordinance could mitigate the impacts of
 8 the pandemic. But even if the *Jacobson* framework were appropriate, the City’s Ordinance simply
 9 does not warrant heightened deference. Pursuant to *Jacobson*, the courts afford deference to
 10 public health measures if they meet all four standards that comprise the floor of constitutional
 11 protections: 1. necessity; 2. reasonable means; 3. proportionality; and 4. harm. 197 U.S. at 27-29.
 12 Here, a \$4 mandated wage increase for grocery workers is not a necessary response to the public
 13 health threats of Covid-19 (whereas, requiring masks, by contrast, may be); the wage mandate is
 14 not reasonable, as it does nothing to stop the spread of the disease; and it inflicts harm on grocery
 15 retailers and the food supply chain. The Ordinance deserves no deference.

16 In its opposition, the City does not dispute the basic framework for adjudicating an Equal
 17 Protection challenge such as Plaintiffs’ here. In particular, it acknowledges that legislation that
 18 “impermissibly interferes with the exercise of a fundamental right” must receive heightened
 19 scrutiny. (Opp. 16.) The City further acknowledges that economic regulation “unconstitutionally
 20 impairs a contract if it ‘substantially impairs’ a contract.” (Opp. 18.) But the City argues that there
 21 could be no substantial impairment of the Grocers’ contracts because the Ordinance is a
 22 “continuation of pre-existing regulation,” claiming that the Ordinance is a mere variation on
 23 Seattle’s minimum-wage laws. *Id.* This argument ignores the plain facts of the Ordinance, and
 24 makes the strained argument that the Ordinance is “very similar” to the City’s minimum wage
 25 law. *Id.* The City cannot reasonably claim that that the Grocers should have expected the City to
 26 impose mandatory hazard pay because Grocers are subject to “extensive workplace regulation.”
 27 This argument is derived from *Energy Reserves Group v. Kansas Power and Light Co.*, 459 U.S.
 28 400, 411 (1983), which endorsed the notion that price controls that impacted existing contracts

1 should have been anticipated. Grocery stores are not subject to the same degree of regulation as
 2 energy companies brokering contracts with public utilities. In fact, the Grocers are not subject to
 3 any more extensive regulation than any other business. There is no basis to suggest that grocers
 4 should have anticipated this type of novel wage regulation, or that its sudden enactment freezing
 5 collective bargaining on compensation does not substantially impair Plaintiffs' labor contracts.

6 The Grocers' contracts with their employees have been materially modified by the
 7 Ordinance. Contrary to the City's argument, *Allied Structural Steel Co. v. Spannaus*, 438 U.S.
 8 234, 242 (1978) ("*Spannaus*") is precisely on point. As in *Spannaus*, the Grocers set the original
 9 terms of the employment agreements by contract, and employers relied heavily and reasonably on
 10 those terms. The Ordinance materially altered the key term of an employment contract:
 11 compensation—in many cases by 25-35%. While employers may reasonably anticipate an
 12 increase in minimum wage or minimum sick leave or paid time off requirements, none could
 13 anticipate an across the board wage increase of the magnitude imposed by this Ordinance. In
 14 *Spannaus*, the Court held that the law that disrupted the contracting parties' expectations
 15 regarding a key term (the vesting schedule of a pension plan) constituted a material impairment.

16 To escape heightened scrutiny, the City wrongly accuses the Grocers of attempting an end
 17 run around modern day contracts clause jurisprudence. The Grocers are doing nothing of the sort.
 18 The Grocers contend that they have a fundamental right, protected by the state and federal
 19 Contract Clauses, not to have the City alter the terms of its *existing* contracts. Long after the close
 20 of the *Lochner* era, the Supreme Court has continued to recognize that state interference with
 21 existing contracts implicate very different concerns than state regulation of the purported freedom
 22 to make contracts. *E.g.*, *Spannaus*, 438 U.S. at 245 ("Once arranged, those rights and obligations
 23 are binding under the law, and the parties are entitled to rely on them.") The Ninth Circuit in *RUI*
 24 *One Corp.* makes the very same point, observing that the court now generally "subject[s] only
 25 state statutes that impair a specific (explicit or implicit) contractual provision to constitutional
 26 scrutiny." *RUI One Corp.*, 371 F.3d at 1151. That is precisely what the City's Ordinance does
 27 here: like all collective bargaining agreements, the Grocers' employment contracts contain
 28 express terms governing wages and hours, terms the ordinance has now overridden.

1 Importantly, the Ordinance need not *violate* the Contract Clause to trigger heightened
 2 scrutiny under the Equal Protection Clause. There would be no reason to apply heightened
 3 scrutiny in assessing the constitutionality of regulations already held to be unconstitutional.
 4 Rather, the critical question for Equal Protection purposes is whether the ordinance “implicates”
 5 or “impinges” on some other protected “fundamental” right or interest by causing the sort of harm
 6 that would require the government to justify the burden it has imposed. *Angelotti Chiropractic,*
 7 *Inc. v. Baker*, 791 F.3d 1075, 1085 (9th Cir. 2015). For the fundamental rights protected by the
 8 state and federal Contract Clauses, the question is thus whether the Ordinance has “operated as a
 9 substantial impairment of a contractual relationship.” *Energy Reserves Grp.*, 459 U.S. at 411.³
 10 Here, the answer to that question is yes: the City has unilaterally modified contractual terms
 11 governing the wages and hours of the targeted grocers’ employees.

12 But the Ordinance here cannot satisfy even rational basis scrutiny, let alone the heightened
 13 scrutiny to which it should be held. Again, the City relies heavily on the illusory public health
 14 benefits, which have no connection to the ordinance the City enacted, let alone to the City’s
 15 apparently arbitrary decision to limit that mandate only to a certain subset of grocers. Paying
 16 these workers an extra \$4 an hour, and forbidding Grocers from reducing any form of
 17 compensation in response, will not protect anyone from coronavirus infection. An employee
 18 making \$24 an hour instead of \$20 is just as likely to be infected. Likewise, requiring employers
 19 whose employees are currently employed to pay those employees more does not address the
 20 economic insecurity caused by the pandemic or promote job retention. Instead, as recent events
 21 have revealed, it will do just the opposite—raising costs to the extent that at least some stores are
 22 forced to raise prices or shut down, and threatening to leave workers unemployed.

23 **C. Plaintiffs have Shown Irreparable Harm**

24 The City ignores the fact that a constitutional violation alone, like the one here, is
 25 sufficient to establish likelihood of irreparable harm. See *Am. Trucking Ass’n v. City of Los*

26 _____
 27 ³ Because the City cannot justify its ordinance with any legitimate purpose (*see infra* pp. 12), it also
 28 violates the Contract Clauses. But Plaintiffs need not first show that the Ordinance serves no
 purpose in order to require the City to provide a justification that would satisfy heightened scrutiny.

1 *Angeles*, 559 F.3d 1046, 1058 (9th Cir. 2009) (finding irreparable harm because constitutional
 2 violations cannot be adequately remedied through damages). Accordingly, the unconstitutionality
 3 of the Ordinance in itself should be sufficient reason to grant this injunction. But even absent any
 4 constitutional issue, the Grocers are likely to suffer irreparable harm. The City attacks this harm
 5 as purely economic, or speculative. (Opp. 24-25.) Not so.

6 First, in the few days following passage of the Ordinance, two grocery stores in Seattle
 7 have elected to close as a result of the Ordinance, despite having no plans to do so. (Decl. of
 8 Teresa Robbs in Supp. of Mot. for Prelim. Inj. ¶¶ 4-5.) The sharp and sudden increase in labor
 9 costs wrought by the Ordinance made operating these locations unsustainable. *See id.* Over 110
 10 employees will be displaced as a result. *Id.* This meets the Ninth Circuit standard for the
 11 “possibility of irreparable harm.” *See Am. Trucking Ass’n*s, 559 F.3d at 1052 (reversing district
 12 court and finding that irreparable harm was likely because compliance with locally mandated
 13 concession agreements would lead to evaporation of business for plaintiff member businesses and
 14 could be potentially fatal for smaller companies).

15 The City suggests that other Grocers’ decisions to enact hazard pay voluntarily somehow
 16 undercuts the Grocers’ arguments. The fact that Trader Joe’s has publicized its own “hero pay” is
 17 entirely irrelevant—and ignores the fact that Trader Joe’s can end its hero pay whenever it
 18 chooses, and that it was offset by elimination of permanent pay raises, something the Grocers
 19 bound by collective bargaining agreements are unable to do.⁴ Regarding the two QFC closures,
 20 the City invents facts to support its argument, suggesting that QFC “was already planning to
 21 close” these stores, despite the absence of any evidence to support its statements. (Opp. at 27.)

22 The cases cited by the City are inapposite. In *Los Angeles Memorial Coliseum*
 23 *Commission v. National Football League*, the only injury the district court identified for the
 24 plaintiff in the absence of an injunction was “lost revenues due to [plaintiff’s] failure to acquire
 25 an NFL team.” 634 F.2d 1197, 1202 (9th Cir. 1980). There were no constitutional equal

26
 27 ⁴ *Trader Joe’s hikes hazard pay for its U.S. workers, but there’s a catch*, CBS News, Feb.
 28 3, 2021, available at <https://www.cbsnews.com/news/trader-joes-hazard-pay-workers/> (last
 visited March 5, 2021).

1 protection rights at issue, no discussion of permanent business loss, and no concrete discussion of
 2 reputational or other intangible harm. *Id.* at 1201-03. Similarly, in *Sampson v. Murray*, a single-
 3 plaintiff employment case, in which the plaintiff sought an injunction prohibiting termination of
 4 her employment, the injury was limited to “temporary loss of income, ultimately to be
 5 recovered.” 415 U.S. 61, 90 (1974). Unlike these cases, the impacts are enduring and cannot be
 6 readily recouped through an action for damages.

7 Lastly, the City conveniently ignores how the Ordinance causes irreparable harm by
 8 directly interfering with collective bargaining negotiations. As Plaintiffs previously discussed,
 9 certain grocers were negotiating benefits and compensation packages as the Ordinance was
 10 enacted. (Decl. of Zachary Englander in Supp. of Mot. for Prelim. Inj. ¶ 3; Decl. of Frank
 11 Jorgensen in Supp. of Mot. for Prelim. Inj. ¶ 3). The Ordinance, however, sets their bargaining
 12 position, and by constricting which terms are negotiable, effectively dictates the outcome.

13 **D. The Balance of the Equities and Public Interest Favor an Injunction**

14 The City has “no legitimate interest” in enforcing an unconstitutional law. *Nat’l Ass’n of*
 15 *Wheat Growers v. Zeise*, 309 F. Supp. 3d 842, 854 (E.D. Cal. 2018). Here, the City rushed to
 16 enact the Ordinance based on a misunderstanding of the impacts it would have on Grocers, and in
 17 response to pressure from organized labor. Because of the impacts produced by the Ordinance, at
 18 least two stores have closed resulting in less access to food and household items and reduced
 19 employment—the exact opposite effects that the City intended. To avoid these facts, the City in
 20 its opposition claims the closures were “discretionary” and “slated to occur.” (Opp. at 27).

21 The adverse impacts of the Ordinance extend far beyond the parties to the litigation.
 22 Grocery stores cannot absorb mandatory increases in labor costs, while maintaining the same
 23 level of investment in public health, without either reducing operations or raising prices. Both of
 24 those options have significant and substantial public impacts. At a minimum, the Grocers and the
 25 public should be able to avoid these impacts pending resolution of this action.

26 **IV. CONCLUSION**

27 For the foregoing reasons, the Court should grant Plaintiffs a preliminary injunction
 28 pending a resolution of this matter.

1 DATED: March 5, 2021

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